

6408

81-9379

## THE WHITE HOUSE

WASHINGTON

December 17, 1981

## MEMORANDUM FOR THE VICE PRESIDENT

THE SECRETARY OF STATE  
THE SECRETARY OF THE TREASURY  
THE SECRETARY OF DEFENSE  
THE ATTORNEY GENERAL  
THE SECRETARY OF THE INTERIOR  
THE SECRETARY OF AGRICULTURE  
THE SECRETARY OF COMMERCE  
THE SECRETARY OF LABOR  
THE SECRETARY OF HEALTH AND HUMAN SERVICES  
THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT  
THE SECRETARY OF TRANSPORTATION  
THE SECRETARY OF ENERGY  
THE SECRETARY OF EDUCATION  
THE COUNSELLOR TO THE PRESIDENT  
THE DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET  
THE DIRECTOR OF CENTRAL INTELLIGENCE  
THE CHIEF OF STAFF TO THE PRESIDENT  
THE DEPUTY CHIEF OF STAFF TO THE PRESIDENT  
THE ASSISTANT TO THE PRESIDENT FOR NATIONAL  
SECURITY AFFAIRS  
THE ASSISTANT TO THE PRESIDENT FOR POLICY DEVELOPMENT  
THE ASSISTANT TO THE PRESIDENT FOR CABINET AFFAIRS  
THE ASSISTANT TO THE PRESIDENT AND DEPUTY TO  
THE CHIEF OF STAFF  
THE CHAIRMAN, JOINT CHIEFS OF STAFF  
THE DIRECTOR, OFFICE OF SCIENCE AND TECHNOLOGY POLICY  
THE ADMINISTRATOR OF GENERAL SERVICES  
THE ADMINISTRATOR OF VETERANS' AFFAIRS  
THE ADMINISTRATOR, ENVIRONMENTAL PROTECTION AGENCY  
THE DIRECTOR, FEDERAL EMERGENCY MANAGEMENT AGENCY  
THE POSTMASTER GENERAL  
THE DIRECTOR OF SELECTIVE SERVICE  
THE CHAIRMAN OF THE BOARD OF GOVERNORS OF THE  
FEDERAL RESERVE SYSTEM  
THE CHAIRMAN, FEDERAL COMMUNICATIONS COMMISSION  
THE DIRECTOR, OFFICE OF PERSONNEL MANAGEMENT

SUBJECT: Emergency Mobilization Preparedness Board

You are aware of the top priority that this Administration has given to strengthening our national defense. We are making important progress now in improving our armed forces. One of the most compelling tasks still facing us is the development

of a credible and effective capability to harness the mobilization potential of America in support of the armed forces, while meeting the needs of the national economy and other civil emergency preparedness requirements. With the establishment today of the Emergency Mobilization Preparedness Board, I am formalizing my commitment to achieving this objective.

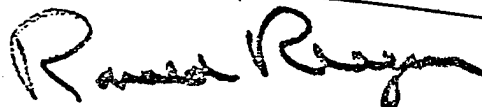
In August, I instructed the Director of the Federal Emergency Management Agency to proceed with the establishment of eleven functional Working Groups and a coordinating Secretariat. The establishment of the Board is the final step in the development of the structure through which to attain our objectives.

Because of the vital contribution that this effort will make to national security, I have directed that the Assistant to the President for National Security Affairs shall be Chairman of the Board. The Board will consist of senior officials of major federal agencies, each of whom will hold the rank of deputy secretary or undersecretary. The Board has the authority to resolve mobilization preparedness issues within the framework of current Administration policy. Any issue which cannot be resolved through this process will be referred to the National Security Council for resolution and Presidential decision.

The Board is to prepare for my review a draft Presidential decision document to include a statement of national policy on emergency mobilization preparedness and a plan of action consistent with this policy. Both are to reflect an integration of military and civilian objectives and capabilities, and to specify the level of resources required to attain the Administration's objectives.

These materials are to be developed in accordance with the attached operational guidance.

When a coordinated National Security Decision Directive is ready, Presidential Directive NSC-57 (Mobilization Planning) will be rescinded.

A handwritten signature in dark ink, appearing to read "Ronald Reagan", is written over a horizontal line.

Attachment